

# Ballot 2019

## Propose Consider Nominees



### **Christine H. Fox**

**Assistant Director for Policy and Analysis at the  
Johns Hopkins University Applied Physics Laboratory**

The Honorable Christine H. Fox became the assistant director for policy and analysis at the Johns Hopkins University Applied Physics Laboratory on May 12, 2014. As the nation's largest university-affiliated research center, APL performs research and development on behalf of the Department of Defense, the intelligence community, the National Aeronautics and Space Administration, and other federal agencies. The laboratory has more than 5,000 staff members, of whom more than two-thirds are engineers and scientists. Previously, Ms. Fox served as acting deputy secretary of defense between December 2013 and May 2014. With her appointment, she became the highest-ranking female official in history to serve in the Department of Defense. Until August 2013, she was the director, cost assessment and program evaluation, in the Office of the Secretary of Defense. She was appointed to that position in November 2009. A presidential appointee confirmed by the U.S. Senate, Ms. Fox served as the principal staff assistant to the secretary of defense for analyzing and evaluating plans, programs, and budgets in relation to U.S. defense objectives and resource constraints.

Ms. Fox has three decades of experience as an analyst and research manager focusing on defense issues, with a special emphasis on operations. She formerly served as the president of the Center for Naval Analyses (CNA), a federally funded research and development center, and as the scientific analyst to the chief of naval operations. Prior to her appointment as president of CNA, Ms. Fox was the vice president and director of CNA's Operations Evaluation Group, responsible for approximately 85 field representatives focused on helping operational commanders execute their missions. She oversaw CNA's analysis of real-world operations, including the operations in Bosnia and Kosovo in the 1990s, operations in Afghanistan immediately following the September 11th attacks, and the operation in Iraq in early 2003.

Ms. Fox served as a member of NASA's Return to Flight Task Group, chartered by the NASA administrator to certify the recommendations made by the Columbia Accident Investigation Board. She was also a member of the advisory board of the Applied Physics Laboratory, University of Washington, from 2007 until 2009. Ms. Fox received a Bachelor of Science degree in mathematics and a Master of Science degree in applied mathematics from George Mason University.



## **ADM Mike Rogers, USN (Ret.)**

Admiral Michael Rogers is a native of Chicago and attended Auburn University, graduating in 1981 and receiving his commission via the Naval Reserve Officers Training Corps. Originally a surface warfare officer (SWO), he was selected for re-designation to cryptology (now Information Warfare) in 1986.

He assumed his present duties as commander, U.S. Cyber Command and director, National Security Agency/Chief, Central Security Service in March 2014.

Since becoming a flag officer in 2007, Rogers has also served as the director for Intelligence for both the Joint Chiefs of Staff and U.S. Pacific Command, and most recently as commander, U.S. Fleet Cyber Command/U.S. 10th Fleet.

Duties afloat have included service at the unit level as a SWO aboard USS *Caron* (DD 970); at the strike group level as the senior cryptologist on the staff of commander, Carrier Group 2/John F. Kennedy Carrier Strike Group; and at the numbered fleet level on the staff of Commander, U.S. 6th Fleet embarked in USS *Lasalle* (AGF 3) as the fleet information operations (IO) officer and fleet cryptologist. He has also led cryptologic direct support missions aboard U.S. submarines and surface units in the Arabian Gulf and Mediterranean.

Ashore, Rogers commanded Naval Security Group Activity Winter Harbor, Maine (1998-2000); and, has served at Naval Security Group Department; NAVCOMSTA Rota, Spain; Naval Military Personnel Command; Commander in Chief, U.S. Atlantic Fleet; the Bureau of Personnel as the cryptologic junior officer detailee; and, Commander, Naval Security Group Command as aide and executive assistant (EA) to the commander.

Rogers' joint service both afloat and ashore has been extensive and, prior to becoming a flag officer, he served at U.S. Atlantic Command, CJTF 120 Operation Support Democracy (Haiti), Joint Force Maritime Component Commander, Europe, and the Joint Staff. His Joint Staff duties (2003-2007) included leadership of the J3 Computer Network Attack/Defense and IO Operations shops, EA to the J3, EA to two directors of the Joint Staff, special assistant to the Chairman of the Joint Chiefs of Staff, director of the Chairman's Action Group, and a leader of the JCS Joint Strategic Working Group.

Rogers is a distinguished graduate of the National War College and a graduate of highest distinction from the Naval War College. He is also a Massachusetts Institute of Technology Seminar XXI fellow; Harvard Senior

Executive in National Security alum; and holds a Master of Science in National Security Strategy. Tige is a member of the Acquisition Professionals Community and holds a Level III Defense Acquisition Workforce Improvement Act (DAWIA) certification in program management.



## **Lieutenant General Robert S. Walsh**

### **Commanding General, Marine Corps Combat Development Command, and Deputy Commandant, Combat Development and Integration**

Lieutenant General Walsh was commissioned a Second Lieutenant from the United States Naval Academy in May 1979. After completing The Basic School, he was assigned as an infantry platoon commander in 1<sup>st</sup> Battalion, 7th Marines. He reported to Pensacola, FL for flight training and was designated a Naval Aviator in October 1981. Upon completion of an assignment to VT-26 as a Selectively Retained Graduate and the F-4 training syllabus he was ordered to VMFA-115 at Marine Corps Air Station Beaufort, SC in November 1983.

While in VMFA-115 he transitioned to the F/A-18 Hornet, attended the U.S. Navy Fighter Weapons School, and made two deployments before assuming duties as a flight instructor at TOPGUN in 1987. He returned to MCAS Beaufort in January 1990 and was assigned to VMFA-251, making two WESTPAC deployments, and was selected as the 1st Marine Aircraft Wing Aviator of the Year.

In July 1993, he reported to the 9th Marine Regiment as the Air Officer. He attended the Air Command and Staff College at Maxwell AFB before reporting to Headquarters, U.S. European Command, Stuttgart, Germany in 1995 where he served in the Plans and Policy Directorate. In 1998, he returned to MCAS Beaufort for a third tour in Marine Aircraft Group 31 where he served as the Commanding Officer of VMFA-115 and deployed to both the European and Western Pacific Theaters.

He graduated from the National War College in Washington D.C. in June 2002 with a Masters of Science in National Security Strategy. From there he reported to Headquarters, U.S. Marine Corps, where he served in the Aviation Department. After his Branch head tour, Lieutenant General Walsh returned to MCAS Beaufort as the Commanding Officer of Marine Aircraft Group 31 from June 2004 to May 2006.

Following command, he returned to Headquarters, U.S. Marine Corps, as the Assistant Deputy Commandant for Aviation. In May 2008, Lieutenant General Walsh became the Commanding General of the 2d Marine Aircraft Wing and deployed to Operation Iraqi Freedom 09 as the Commanding General of the 2d Marine Aircraft Wing (Forward). In August 2010 he assumed the duties as the Director of Operations, United States Northern Command. In June 2012 he became the Deputy Commanding General, Marine Corps Combat Development Command.

In July 2013, Lieutenant General Walsh assumed duties as Director, Expeditionary Warfare Division for the Chief of Naval Operations. In August 2015, Lieutenant General Walsh became the Commanding General, Marine Corps Combat Development Command; Commander, Marine Corps Forces Strategic Command, and the Deputy Commandant for Combat Development and Integration.

## Incumbents (3)



### **Rear Admiral Margaret “Peg” Klein, USN (Ret.)**

**Dean of Leader Development, Naval War College**

Rear Admiral Margaret Klein serves as the Dean of Leadership and Ethics for the Naval War College, also charge with supporting the Navy’s leader development strategy.

She completed a 35-year Navy career in March 2017. Rear Admiral Klein’s last active duty assignment was as the Secretary of Defense’s Advisor for Military Professionalism. Prior to her ODS tour, Klein served as Chief of Staff for the Joint Staff J5 and United States Cyber Command. In 2011, she commanded an Expeditionary Strike Group of three ships, 30 aircraft, and over 3,300 Sailor and Marines in combat operations in the Mediterranean Sea.

From 2008-2010, she served as Director of Operations for the Navy Network Warfare Command, the precursor to Fleet Cyber Command. Klein served as the 82nd Commandant of Midshipman at the US Naval Academy, responsible for 4,400 midshipmen. Klein commanded an E-6 squadron and the Navy’s nuclear command and control wing.



## **Commander Guy M. Snodgrass, USN**

**Director of Strategic Communications and Chief Speechwriter to Secretary of Defense Jim Mattis and Deputy Secretary of Defense Pat Shanahan.**

At sea, CDR Snodgrass served with the *Wildcats* of Strike Fighter Squadron ONE THREE ONE (VFA-131), *Diamondbacks* of VFA-102, and as Commanding Officer for the *Dambusters* of VFA-195.

Ashore, he served as a TOPGUN Instructor, Speechwriter to Chief of Naval Operations Admiral Jonathan Greenert, and Executive Assistant to Commander, U.S. Naval Air Forces Atlantic.

Commander Snodgrass' awards include 2008 CSFWP Pilot of the Year, 2009 CSFWP Tactical Aviator of the Year, 2010 CNAF Michael G. Hoff Attack Aviator of the Year, 2010 Navy – Marine Corps Leadership Award, and 2012 Admiral William Sims Award from the Naval War College.

A 1998 graduate from the U.S. Naval Academy, Commander Snodgrass holds two Masters degrees from the Massachusetts Institute of Technology and a Master's degree from the Naval War College.



## **ADM James A. “Sandy” Winnefeld Jr., USN (Ret.)**

Sandy Winnefeld graduated from the Georgia Institute of Technology with a degree in Aerospace Engineering and received his commission through the NROTC program. He began his naval service as a fighter pilot, flying the F-14 Tomcat during several deployments to the Western Pacific and Arabian Gulf regions, and serving as an instructor at the Navy Fighter Weapons School, also known as Topgun. During this period, he also was senior aide to General Colin L. Powell.

After fighter squadron command, he graduated from the Navy’s nuclear power school and subsequently commanded USS *Cleveland* (LPD-7) and USS *Enterprise* (CVN-65). He also led the *Theodore Roosevelt* Carrier Strike Group while supporting operations in support of our troops in Iraq. Later he commanded NATO Joint Command Lisbon, Striking and Support Forces NATO, and the United States Sixth Fleet. After serving as the Joint Staff Director of Strategic Plans and Policy, he assumed command of United States Northern Command and the North American Aerospace Defense Command. He retired in 2015 after four years serving as the ninth Vice Chairman of the Joint Chiefs of Staff and the nation’s number two ranking military officer.

A frequently published author, Sandy currently serves as Distinguished Professor at the Sam Nunn School of International Affairs at Georgia Tech, where he is also a member of the Engineering Hall of Fame. He is a senior non-resident fellow at the Belfer Center for Science and International Affairs of the Kennedy School of Government at Harvard University. He also serves on several boards and in advisory positions in the business community.