

# **U.S. Naval Institute 2022 Board of Directors Ballot Candidate Profiles**

**\*Currently Serving on the Board of Directors**



**\*The Honorable Christine H. Fox**  
**Assistant Director for Policy and Analysis at the Johns Hopkins**  
**Applied Physics Laboratory**

The Honorable Christine Fox is Assistant Director for Policy and Analysis at the Johns Hopkins Applied Physics Laboratory, a position she has held since 2014. Previously, she served as Acting Deputy Secretary of Defense from 2013 to 2014. In her role as acting deputy, she became the highest-ranking woman ever to work in the Pentagon. She officially retired from the Pentagon in May 2014. She also has served as Director of Cost Assessment and Program Evaluation in the Department of Defense from 2009 to 2013 and as president of the Center for Naval Analyses from 2005 to 2009, after working there as a research analyst and manager since 1981. Ms. Fox holds a bachelor and master of science degree from George Mason University



**Mr. William J. Hannigan**  
**Former President and COO of AT&T**

Mr. Hannigan enlisted into the Navy immediately after high school in 1977 and served on the submarine USS JACK (SSN 605). He served for six years, achieving the rank of Radioman First Class (E-6), and considers his Submarine Enlisted Breast Insignia, Navy Unit Commendation, multiple deployments, Letters of Commendation from Submarine Group, La Maddelena and Commander, Sixth Fleet among his proudest accomplishments.

His business career started as a satellite earth station technician, but he quickly rose through the corporate ranks, becoming Sprint's youngest corporate officer within 8 years, at the age of 32. By 1996, he had earned his MBA at the University of Colorado and was a senior executive officer at Pacific Bell. In 1999, he was President of SBC's Business Services Group before joining Sabre Holdings.

His four-year tenure as the Chairman and President & CEO at Sabre saw substantial growth of each of its four companies to #1 or #2 in their respective travel and technology sectors worldwide. He left Sabre in 2003, having led Sabre into the S&P 500 as a world leader in travel commerce, distribution and technology, with over 11,000 employees in 42 countries. In late 2003, Bill joined AT&T, where he served as President and Chief Operating Officer. He helped lead AT&T through a very challenging and difficult time in its history and the industry's history. At the end of his tenure AT&T was posting its best operational, network reliability and market performance results in decades. Those results contributed to the successful merger with SBC creating the current AT&T. After completing the merger Bill chose to retire from corporate life. He has also served as Chairman of the Board at Travelocity.com and served on the Board of Directors at Duff & Phelps.

Under his leadership at both Sabre and AT&T, taking care of veterans has been a hallmark. Sabre was one of few S&P 500 companies to guarantee full compensation to Reservists called up after 9/11. AT&T had a very successful program during his tenure for hiring military veterans, which continues today.

Mr. Hannigan was appointed by President George W. Bush to the President's Information Technology Advisory Committee (PITAC) and the President's National Security Telecommunications Advisory Committee (NSTAC) in 2001 and 2004, respectively.

Mr. Hannigan's service and philanthropic contributions have been numerous. He is an adviser to Bonds of Courage and ProVETUS, organizations focused on assisting and mentoring post-9/11 veterans in the New York City area. He has spearheaded appreciation for our troops at Baltusrol Golf Club, where he serves on its Board of Governors. There he has chaired "THE TRIBUTE", an annual golf event hosting active duty Servicemen who have multiple deployments to war zones. He has also served on multiple regional and national boards, to include the Salvation Army (Greater Dallas Metroplex), Boys Scouts of America, Texas, and the Dallas Chamber of Commerce.



**ADM Harry B. Harris Jr., USN (Ret.)**  
**US Ambassador to South Korea and Combatant Commander of Indo-Pacom**

Harry Binkley Harris Jr is an American diplomat and former U.S. Navy officer. He was the first American of Japanese descent to lead US Pacific Command in the U.S. Navy and was the highest-ranking American of Japanese descent in the U.S. Navy during his time as commander.

Born in Japan, he is also the first 4-star admiral to have participated in the Navy Junior Reserve Officers' Training Corps (NJROTC) and the first officer from the U.S. Navy's P-3 Orion maritime patrol aviation community to achieve 4-star rank. While a vice admiral, he served as the Assistant to the Chairman of the Joint Chiefs of Staff. Harris was Commander, U.S. Pacific Fleet in Hawaii from 2013 to 2015. He took command of USPACOM on May 27, 2015, and retired from Naval service on June 1, 2018.

Harris is a 1978 graduate of the United States Naval Academy at Annapolis. He was the U.S. Navy's "Old Goat" – the longest-serving Naval Academy graduate still on active duty – from January 2017 until April 2018, when he passed the title on to his classmate, Admiral Kurt W. Tidd, in a private ceremony at the Pentagon. He was also the Navy's 15th "Gray Owl" – the Naval Flight Officer on active duty who has held this designation the longest period. Harris passed the Gray Owl to Vic Admiral Herman A. Shelanski at the National Naval Aviation Museum's 2018 Naval Aviation Symposium. Governor Rick Perry designated him as an Admiral in the Texas Navy on July 18, 2006.



**\*RADM Margaret Klein, USN (Ret.)**

**Dean, Leadership and Ethics, Naval War College**

Rear Admiral Margaret Klein serves as Dean of Leadership and Ethics for the Naval War College, also charged with supporting the Navy's leader development strategy. She completed a 35-year Navy career in March 2017. Her last active-duty assignment was as the Secretary of Defense's Advisor for Military professionalism. Prior to that tour, she served as Chief of Staff for the Joint Staff J5 and U.S. Cyber Command.

In 2011, she commanded an Expeditionary Strike Group in combat operations in the Mediterranean Sea. From 2008 to 2010, she served as Director of Operations for the Navy Network Warfare Command, the precursor to Fleet Cyber Command. Rear Admiral Klein served as the 82nd Commandant of Midshipmen at the U.S. Naval Academy and commanded an E-6 squadron and the Navy's nuclear command-and-control wing.



**The Honorable Ellen M. Lord**  
**USD, Acquisition & Sustainment; Former CEO Textron Systems, Inc.;**  
**Former Naval Institute Trustee**

Ellen M. Lord is an American businesswoman and government official who previously served as the Under Secretary of Defense for Acquisition and Sustainment in the Trump administration.[2] She was previously the CEO of Textron Systems, a global aerospace, defense, security, and advanced technologies industrial conglomerate.[3][4] In her position, she was the chief weapons purchaser for the United States, responsible for overseeing hundreds of billions of dollars of weapons and services acquisitions programs in the United States Department of Defense.[5]

Lord served as vice chairwoman of the National Defense Industrial Association and as a member of the Center for a New American Security's task force on strategy, technology, and the global defense industry. She was also a board member of the Defense Technology Initiative, the Naval Institute Foundation, and the U.S.-India Business Council.[6]



**\*ADM Michael S. Rogers, USN (Ret.)**

Admiral Michael Rogers retired in June 2018 after nearly 37 years of service, culminating his career with more than four years leading U.S. Cyber Command and the National Security Agency (NSA). Starting his career as a surface warfare officer and ultimately transitioning to duty as a cryptology warfare officer, he served around the globe afloat and ashore, focusing on maritime operations, intelligence, and cyber.

Admiral Rogers is an NROTC graduate of Auburn University, holds a master of science in national security, is a distinguished graduate of the National War College, and is a graduate of highest distinction from the Naval War College. He is a Seminar XXI Fellow and a Harvard Senior Executive in National Security alum. He has commanded at the unit, numbered fleet, and service component level and at the sub-unified level and ran the largest intelligence organization in the U.S. government at NSA, as well as its newest unified command in U.S. Cyber Command.