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Reminiscences of

Admiral Harry D. Train II

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Greece
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Grenada
Train wrote a case study of the 1983 Grenada operation for the students in the Capstone course, but it caused problems because it criticized some of the students, 415

Guam, USS (LPH-9)
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Haig, General Alexander M., Jr., USA (USMA, 1947)
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Hammerberg, USS (DE-1015)
Involved in a Seventh Fleet ASW exercise in the early 1960s, 128-130
**Hampton Roads**
Train's developmental work in the 1980s for a regional organization known as the Future of Hampton Roads, 499-504

**Harold J. Ellison, USS (DD-864)**
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**Harry E. Hubbard, USS (DD-748)**
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**Hart, Senator Gary W.**
Visited the Sixth Fleet in the Mediterranean in the mid-1970s, 382-384

**Hartington, Rear Admiral Pauline, USN**
Did well as Joint Staff secretary in the mid-1970s, not well in command at Orlando later, 322-323

**Hathaway, Captain Amos T., USN (USNA, 1935)**
Married Train's older sister, Marian, 13; on board the cruiser Boise (CL-47) during the Japanese attack on Pearl Harbor in 1941, 18; stationed at the Naval Academy in the late 1940s, 32-33, 46; as a career surface officer, 59-60

**Haver, Richard L.**
Civilian naval intelligence analyst who briefed Train on the Soviet Navy in the early 1980s, 441-442

**Hayward, Admiral Thomas B., USN (USNA, 1948)**
As Chief of Naval Operations, in 1978 nominated Train to be SACLant, CinCLant, and CinCLantFlt, 388; departed quickly from Argentina when the Falklands War began in April 1982, 397; provided the U.S. Atlantic Fleet's entire reserve stock of Sidewinder missiles to the British for use against Argentina, 399-400; mandated the development of a U.S. maritime strategy, 435

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**Henry B. Wilson, USS (DDG-7)**
Role in helping to recover the crew of the U.S. merchant ship Mayaguez, which had been seized in May 1975 by Cambodia, 303-304
Holloway, Admiral James L., Jr., USN (USNA, 1919)
Creative leader as superintendent of the Naval Academy, 1947-50, 24-26; as CinCNELM, commanded the U.S. Marines' landing in Beirut, Lebanon, in July 1958, 81-82; as Chief of Naval Personnel in the mid-1950s, 83

Holloway, Admiral James L. III, USN (USNA, 1943)
Did not create a strong legacy in terms of material procurement from his tenure as Chief of Naval Operations in the mid-1970s, 176-177; prevented Secretary of Defense James Schlesinger's attempt in the mid-1970s to pull U.S. nuclear weapons out of Greece, 311; enthusiastic participant in JCS work, 323; undid some of the reforms put in place by his predecessor Zumwalt, 324; asked Train to test towed array sonar in the Sixth Fleet, 333-334, 338-339; was not concerned when an article in The New York Times in 1978 correctly reported Sixth Fleet strategic objectives in relation to NATO but not those for Israel, 362-363; as CNO emphasized inspections and SOSMRC, 429; said that large-deck aircraft carriers should not transit the Suez Canal, 452-454

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Hull, USS (DD-945)
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Inspections
As Commander Sixth Fleet, Train banned inspections on board his ships while in the Mediterranean, 366; ships failed inspections because of poor readiness in the late 1970s and early 1980s, 429-430

Institute for Defense Analyses
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Intelligence
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in the late 1950s, 86; air and submarine patrols off the Soviet Union in the late 1950s and early 1960s, 91-93, 127-128; John Hughes, a DIA intelligence specialist, reported POWs had been moved from the Son Tay prison camp in Vietnam in 1970, 221-222; in the early 1970s, the United States tried unsuccessfully to use the Glomar Explorer to recover a Soviet Golf-class submarine sunk in the mid-Pacific, 309-310; Train's view of the Atlantic Fleet intelligence officer's role in the late 1970s and early 1980s, 444-445

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**Israel**
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**Israeli Navy**
Lost the submarine Dakar off Cyprus in January 1968, 185; had little operational contact with the U.S. Sixth Fleet in the late 1970s, 373

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Johnson, Vice Admiral John D., USN
Was in the first crew of the submarine Wahoo (SS-565) when she was commissioned in 1952, 62; received some hard-to-detail officers while commanding the submarine Picuda (SS-382) in the early 1960s, 111

Johnson, Lyndon B.
As President in the mid-1960s, insisted on prompt answers to correspondence concerning the Department of Defense, 160-161; involved himself in the targeting of bombs in Vietnam, 168

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Jones, General David C., USAF
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Jordan
Involvement of the U.S. military during the Jordanian hostage crisis of September 1970, 227-229; the Jordanian crisis prompted an early 1970s study of the Middle East power equation, 277-279

Jortberg, Commander Richard E., USN (USNA, 1945)
As commanding officer of the submarine Tullibee (SSN-597) in the early 1960s, relinquished an officer for duty in new construction, 107-108

Josephus Daniels, USS (CG-27)
Cruiser that shadowed the Soviet carrier Kiev in the Mediterranean in the summer of 1976, 343; collision with the destroyer Conyngham (DDG-17) in August 1976, 345-346

Kalen, Captain Robert L., USN (USNA, 1940)
Deemed ineffective while serving as executive assistant to Secretary of the Navy Paul Nitze in the mid-1960s, 144, 166-167
Kasatonov, Admiral Vladimir A.
Soviet Navy Deputy Commander in Chief who negotiated an Incidents at Sea agreement with the United States in the early 1970s, 291-295

Kearsarge, USS (CV-33)
Made a summer cruise to northern Europe in 1947 to train midshipmen, 40-41

Kerr, Captain Alex A., USN (Ret.) (USNA, 1945)
Service as legal specialist on the staff of the Secretary of the Navy in the 1960s, 152-153; role in defending Lieutenant Commander Quinley R. Schulz after the loss of the submarine Stickleback in 1958, 153-154

Kidd, Admiral Isaac C., Jr., USN (USNA, 1942)
His father commanded the battleship Arizona (BB-39) shortly before World War II, 14-15; investigated the grounding of the destroyer Bache (DD-470) on the island of Rhodes in 1968, 186-187; as SACLant-CinCLant-CinCLantFlt in the mid-1970s, 323; commanded the Sixth Fleet in the early 1970s, 331; had a innovative, demanding style of leadership as a naval officer, 389-390; involvement in war games, 463, 522; role in the Capstone course following retirement, 518

Kiev (Soviet Aircraft Carrier)
Made her debut in the Mediterranean in 1976, 343-344

King, Rear Admiral Jerome H., USN
Facetious nominee for CNO by Admiral Thomas Moorer in 1970, 237

Kissinger, Henry A.
National security adviser who was involved in a wide variety of actions in the early 1970s, 230-236; Secretary of State during the 1975 Saigon evacuation, 307

Kitty Hawk, USS (CVA-63)
Just missed having a collision with the submarine Barbel (SS-580) during Seventh Fleet ASW exercises in the early 1960s, 128-130

Knoizen, Rear Admiral Arthur K., USN (USNA, 1949)
Played on the 1948 Naval Academy football team, 44; as executive assistant to Admiral Thomas Moorer in the early 1970s, 232

Koelsch, USS (FF-1049)
Involved in ASW operations in the Sixth Fleet in 1976, 333-335

Korean War
The destroyer Harry E. Hubbard (DD-748) was reactivated from mothballs in 1950 and sent to Korean waters for combat duty the following year, 53-58
Korea-South
Lobbied the United States for defense aid in the early 1970s, 265; provided F-5s to South Vietnam as part of the U.S. Vietnamization program, 267

Laboon, Captain John F., Jr., CHC, USN (USNA, 1944)
Forceful former line officer who served as Atlantic Fleet chaplain in the late 1970s and early 1980s, 424-428; as chaplain for Submarine Squadron 14 in the late 1950s, 427

Laird, Melvin R.
As Secretary of Defense, approved the Son Tay prison raid in 1970, even though intelligence indicated the POWs had been moved, 221-222

Lambert, Rear Admiral Valdemar G., USN
As a carrier division commander in the late 1960s, was embarked in the Franklin D. Roosevelt (CVA-42) during an unsuccessful attempt to refuel in heavy seas, 190-192

Lamidozo, Brigadier General Basilio
Argentine Air Force commander during the 1982 Falklands War, did not really have good explanations for some of his actions when Train interviewed him in the mid-1980s, 420-422

La Rocque, Rear Admiral Gene R., USN (Ret.)
Was not always truthful in his role as head of the Center for Defense Information after his retirement from active duty, 485

Law of the Sea
International negotiations in the 1970s and 1980s, 297-298

Lawrence, Lieutenant General Richard D., USA (USMA, 1953)
As president of the National Defense University in the mid-1980s, asked Train to write an objective case study of the 1982 Falklands War, 415-416

Leach, Admiral Sir Henry, RN
When he was a boy in the 1930s, his father just assumed he would go to the British naval school at Dartmouth, 20-21; as First Sea Lord in the early 1980s, sought Train's help in trying to resist downsizing by British politicians, 394-395

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For the crew of the submarine Barbel (SS-580) while in Japan in the early 1960s, 134

Lebanon
The U.S. Marines' landing at Beirut in July 1958, 81-82; role of the Joint Chiefs of Staff in directing the evacuation of American civilians from Beirut in June 1976, 299-301

Le Bourgeois, Captain Julien J., USN (USNA, 1945)
Served as aide to Admiral Thomas Moorer, the CNO, in the late 1960s, 225-226
Lehman, John F.
Did not build a real constituency during his tenure as Secretary of the Navy during the 1980s, 176; as SecNav was heavily involved in the development of strategy for the purpose of supporting procurement, 434-435; chastised Train for his congressional testimony on the Maritime Strategy in October 1981, 435-438; worked hard on building up the morale of naval aviation, 439; politicized the Navy's officer corps, 474-475

Lewin, Admiral Sir Terence, Royal Navy
Served as Britain's Chief of Defence Staff during the 1982 Falklands War, later discussed his role with Train, 423

Libbey, Commander Miles A. III, USN (USNA, 1967)
Sharp junior officer in the destroyer Conyngham (DDG-17) in the late 1960s, later had a grounding in 1982 while commanding the destroyer Nicholson (DD-982), 189, 199-200

Libya
Colonel Muammar el-Quaddafi's reaction to U.S. Sixth Fleet operations in the Gulf of Sidra in the late 1970s, 192; the Sixth Fleet staged a Talos missile exercise in the Gulf of Sidra in July 1978, 348-354, 386; Sixth Fleet F-14 Tomcat fighters shot down Libyan SU-7 aircraft over the Gulf of Sidra in August 1981, 413, 459-460

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Logistics
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Lombardo, Admiral Juan Jose, Argentine Navy
Served as naval task force commander in the 1982 Falklands War, 406; interviewed by Train in the mid-1980s about his role in the war, 420, 422

Long Beach, California
Atmosphere as a relatively small Navy town in the 1930s, 7-8; families stayed in Long Beach when the Battle Force moved to Hawaii in the spring of 1940, 17-18

Long, Admiral Robert L. J., USN (USNA, 1944)
As CinCPac in the early 1980s, was not consulted by Secretary of the Navy John Lehman concerning the maritime strategy against the Soviets, 435, 438; difficulty supporting carrier deployments to the Indian Ocean in the early 1980s, 454-456

Los Angeles (SSN-688)-Class Submarines
Selling of the program in the early 1970s, 243-244
Lucas, Lieutenant Colonel Lewis Clark, USMC (USNA, 1889)
Served in the Caribbean in the early years of the century, before retiring because of leprosy, 31

Lyon, Lieutenant Harvey E., USN (USNA, 1946)
Served as the first chief engineer when the submarine *Wahoo* (SS-565) was commissioned in the early 1950s, 62, 64-65, 69

Lyons, Vice Admiral James A., Jr., USN (USNA, 1952)
Aggressive operator as Commander Second Fleet in the early 1980s, 436-437, 439-440

Maloney, Commander John L., USN (USNA, 1931)
Was an excellent leader while in command of the destroyer *Harold J. Ellison* (DD-864) in 1950, 48-49

Malvinas Islands
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Marine Corps, U.S.
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Developed by the U.S. Navy in the early 1980s and used to support weapons procurement, 435-438, 443; matured by Vice Admiral Henry Mustin as Commander Second Fleet in the mid-1980s, 441; tested in war games in the early 1980s, 465

Market Time
Role of Secretary of the Navy Paul Nitze in the establishment of this surveillance patrol off Vietnam in the mid-1960s, 147-149

Marlin, Lieutenant (j.g.) Richard E., USN
Mustang officer who did a top-notch job while serving in the submarine *Barbel* (SS-580) in the early 1960s, 118-119, 128, 136

*Mayaguez* (U.S. Merchant Ship)
Seized by Cambodians in May 1975 and her civilian crew recovered at considerable cost, 302-305

McCain, Admiral John S., Jr., USN (USNA, 1931)
As CinCPac in the early 1970s, maintained a frequent relationship with Admiral Thomas Moorer, Chairman of the JCS, 226-227, 230-231
McDonald, Admiral David L., USN (USNA, 1928)
Provided enlightened leadership while serving as Chief of Naval Operations in the mid-1960s, 148; during his tenure as CNO, opposed changing the enlisted uniform, 169

McLaughlin, Rear Admiral William H., Jr., USN (USNA, 1945)
Commanded Sixth Fleet ASW forces during sonar tests in the late 1970s, 334-335, 338, 355, 381

McNamara, Robert S.
As Secretary of Defense in the early 1960s, monitored the manning of nuclear submarines, 106-107; had a staff of talented "Whiz Kids" in DoD in the 1960s, 146-147; inconsistencies as SecDef, 151; implementation of the Planning, Programming and Budgeting System within DoD in the 1960s, 154-156; involvement with the ill-fated TFX/F-111 aircraft program in the 1960s, 156-157; involved himself personally in directing aircraft operations in Vietnam, 168-169

Medical Problems
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Meier, Captain Louis L., Jr., USN (USNA, 1943)
As Commander Destroyer Squadron 18, was embarked in the destroyer Conyngham (DDG-17) during a Mediterranean deployment in late 1968, 190, 203-205

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Merrill, Howard W.
Civilian official who reorganized the Navy Department in the mid-1960s to do away with the bureaus and set up the Naval Material Command, 172-175

Middleton, Drew
An article in The New York Times in 1978 correctly reported Sixth Fleet strategic objectives in relation to NATO but not those for Israel, 361-363

Michel, Lieutenant (j.g.) Peter A., USN
Capable junior officer in the destroyer Conyngham (DDG-17) in the late 1960s, later worked in government as a civilian, 200-201

Military Academy, West Point, Maryland
Played to a 21-21 tie in the 1948 Army-Navy football game, 42-43
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Mitchell, Captain Richard F., USN (Ret.)
Spanish-speaking former naval attaché who accompanied Train on a 1985-86 interview trip to Argentina, 416, 419-420

Moorer, Vice Admiral Joseph P., USN (USNA, 1945)
As CinCUSNavEur in 1978, had an unhappy initial reaction when an article in The New York Times correctly reported Sixth Fleet strategic objectives in relation to NATO but not those for Israel, 362-363

Moorer, Admiral Thomas H., USN (USNA, 1933)
Enjoyed a wide constituency during his tenure as Chief of Naval Operations in the late 1960s, 176, 212; personality and work habits, 212-215, 217, 225-226, 323; willingness to accept hospitality from defense contractors, 213, 218; leadership in OpNav, 216-217; daily routine as CNO, 218-220; role as JCS Chairman in directing the U.S. effort against North Vietnam in the early 1970s, 220-225, 230-231; role during the Jordanian crisis in September 1970, 227-229; allegedly received papers stolen from Henry Kissinger's briefcase in the early 1970s, 232-235; desire to be relieved as CNO in 1970 by Admiral Bernard Clarey, 237; relationship with Admiral Elmo Zumwalt, 237-239; opposed the All-Volunteer Force when he was Chairman of the JCS, 321; believed the FRAM destroyer program was a mistake, 326; spoke at Train's retirement in 1982, 491

Moranville, Vice Admiral Kendall E., USN
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Murphy, Rear Admiral Daniel J., USN
Served as military assistant to the Secretary of Defense in the early 1970s, 268

Mustin, Vice Admiral Henry C., USN (USNA, 1955)
As Commander Second Fleet in the mid-1980s had an important role in maturing the U.S. Maritime Strategy, 441

National Defense University, Washington, D.C.
Lieutenant General Richard Lawrence asked Train in the mid-1980s to write an objective case study of the 1982 Falklands War, 415-416

NATO
See North Atlantic Treaty Organization (NATO)

Naval Academy, Annapolis, Maryland
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Naval Forces Europe, U.S. (CinCUSNavEur)
In 1983 the billet of the commander in chief, based in London, was subordinated to CinCSouth, based in Naples, 371-372

Naval Institute, U.S.
Train's position on the editorial board in the mid-1970s exposed him to a wide range of material submitted for publication, 376-377

Naval Material Command
Organized in 1966 to include the former material bureaus, 172-175

Naval Postgraduate School, Monterey, California
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Naval War College, Newport, Rhode Island
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New York Times, The
An article in 1978 correctly reported Sixth Fleet strategic objectives in relation to NATO but not those for Israel, 361-363

Nicholson, USS (DD-982)
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Nicholson, Rear Admiral John H., USN (USNA, 1947)
Commanded Sixth Fleet ASW forces during sonar tests in the late 1970s, 334-335, 338, 355, 381

Nicklas, Lieutenant Commander William C., Jr., USN (USNA, 1946)
Was an excellent teacher while commanding the submarine Entemedor (SS-340) in the late 1950s, 89, 94

Nimitz, USS (CVN-68)
Made a long deployment to the Indian Ocean after the hostage seizure in Iran in 1979, 244, 428, 456-457

Nimitz, Paul H.
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Nixon, President Richard M.
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North Atlantic Treaty Organization (NATO)
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North Vietnam
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Norway
As SACLant, Train interceded with Norway's top defense official to try to maintain a sufficient defense budget, 469-470

Nott, Right Honourable John W. F.
As British Secretary of State for Defence in the early 1980s, worked to downsize the Royal Navy, 394-395, 418-419; was not consulted by Admiral John Fieldhouse, British Commander in Chief Fleet, who ordered the British into action to take captives when Argentines landed in the Falklands in the spring of 1982, 402-403

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See Naval Tactical Data System

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Reagan, President Ronald W.
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Richardson, Admiral James O., USN (USNA, 1902)
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Rickover, Admiral Hyman G., USN (Ret.) (USNA, 1922)
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Robinson, Rembrandt C., USN
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SACLant

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SAIC

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Civilian who served briefly as head coach of the Naval Academy football team in the late 1940s, 43-44

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Science Applications International Corporation
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**Skoog, Commander Joseph L., USN (USNA, 1946)**
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**Smedberg, Vice Admiral William R. III, USN (USNA, 1926)**
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**Smith, Midshipman Edgar Newbold, USN (USNA, 1948)**
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Steele, Captain Ted C., USN
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Stockdale, Captain James B., USN (USNA, 1947)
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College experiences in the 1970s, 29-30; birth of in 1951, 97, 532; husband of, 534

Train, May Philipps (mother of Harry Train)
Exerted a strong influence over the household in the 1920s and 1930s, 8-10; role in getting her son appointed to the Naval Academy in the mid-1940s, 21

Training
Navy Academy summer cruises in the late 1940s, 37-42; submarine school course in 1951, 60-62; in the mid-1950s, the Naval Postgraduate School ran a General Line School course to provide additional training for officers at the lieutenant level, 75-77; the submarine Entemedor (SS-340) experienced a mishap while providing training for submarine school students at New London in the early 1950s, 88; submarine exercises in the Hawaiian area in the early 1960s, 123-124, 126; prospective commanding officer course for Train in the late 1960s, 183; as a training course for newly promoted flag and general officers in the U.S. armed forces, Capstone provides background designed to broaden their knowledge, 415-416, 517-522; young enlisted personnel performed better in A school at Orlando, Florida, when their living accommodations were not so plush as they had been, 432-433
**Trenton, USS (LPD-14)**
Lost crew members as a result of a fatal landing craft accident at Barcelona, Spain, in 1977, 385-386

**Trident Program**
Role of OP-96 in selling the program in the early 1970s, 271-274; Train helped persuade Britain in the early 1980s to acquire the Trident system, 395-396

**Trieste, Italy**
Ammunition storage site for U.S. warships in the early 1950s, 332

**Trost, Admiral Carlisle A. H., USN (USNA, 1953)**
As CNO in the late 1980s, put more emphasis on fleet readiness than his predecessors had, 430

**Turkey**
Had a stiff relationship with the Sixth Fleet in the mid-to-late 1970s, 359

**Turner, Vice Admiral Frederick C., USN**
As Commander Sixth Fleet, questioned the Joint Staff's role in directing the evacuation from Lebanon in June 1976, 300-301

**Turner, Admiral Stansfield, USN (USNA, 1947)**
As CinCSouth in the mid-1970s, desire to have an active operational role with NATO naval forces, 370-371

**Unified Command Plan**
Created by the 1958 Defense Department reorganization, 78-79, 81

**Uniforms-Naval**
In the mid-1960s, Secretary of the Navy Paul Nitze backed down on a proposed change to enlisted uniforms when the Chief of Naval Operations threatened to resign, 169; in 1971 CNO Elmo Zumwalt directed coat-and-tie uniforms for lower-grade enlisted personnel, a change that was rescinded in 1977 with the return to bellbottom trousers and jumpers, 378-379

**Urbanczyk, Lieutenant (j.g.) Louis T., Jr., USN (USNA, 1948)**
Stood number one in his class at submarine school in 1951, 61; got a top-notch assignment as a result, 74

**Urbano, Captain Francis J., CHC, USN**
As the Sixth Fleet chaplain, paid an amusing call on the Patriarch of Venice in the mid-1970s, 363-364

**Veinticinco de Mayo**
Argentine aircraft carrier that had a short at-sea role in the 1982 Falklands War, 405-407

42
Vertical/Short Takeoff and Landing Aircraft
Engendered a flurry of interest in the 1970s, 324-325; operation of by the Soviet carrier Kiev in the mid-1970s, 343-344

Vietnam, North
The attempted rescue of American POWs from Son Tay prison camp in November 1970, 220-225; planning in 1970 for the U.S. mining of North Vietnam, 236

Vietnam, South
Ignominious evacuation of Americans from Saigon as it was falling in April 1975, 305-309

Vietnam War
Role of Secretary of the Navy Paul Nitze in the establishment of the Market Time surveillance patrol off Vietnam in the mid-1960s, 147-149; Secretary of Defense Robert McNamara involved himself personally in directing aircraft operations in Vietnam, 168-169; the attempted rescue of American POWs from Son Tay prison camp in North Vietnam in 1970, 220-225; role of POWs' wives, 224-225; involvement by JCS Chairman Thomas Moorer, 226-227; South Vietnamese invasion of Laos in 1971, 230; planning in 1970 for the U.S. mining of North Vietnam, 236; ignominious evacuation of Americans from Saigon as it was falling in April 1975, 305-309

Voge, USS (FF-1047)
Was rammed by a Soviet Echo II-class submarine in the Mediterranean in August 1976, 335-338

V/STOL
See Vertical/Short Takeoff and Landing Aircraft

Vulcan/Phalanx Close-in Weapon System
Requirement for such a system discussed in the mid-1960s, 196

Wahoo, USS (SS-565)
First complement of officers when commissioned in 1952, 62-64; difficulties with poorly designed pancake diesel engines, 64-65, 72; personalities of the top-ranking officers, 65-69; patrols off the Soviet Union in the early 1950s, 69; quality enlisted personnel in the crew, 70; new diesels were installed to replace the problematic pancake engines, 71-72; the boat was lengthened three times over the years, 72; the Wahoo and her sisters were the elite of the submarine force when commissioned, 73-74; Rear Admiral Hyman Rickover rode the boat on sea trials, 112; had a talented electrician's mate in the early 1950s, 118

Walker, Chief Warrant Officer John A., Jr., USN
U.S. inability to track Soviet submarines in the early 1980s was probably the result of the Walker spy ring, 445-448

Walsh, Lieutenant Commander John A., USN (USNA, 1946)
Was poor ship handler while commanding the submarine Entemedor (SS-340) in the late 1950s, 89-90
War Games
The Naval War College was the site of wide-ranging war games in the late 1970s and early 1980s, 463-466; as CNO in the early 1980s, Admiral James Watkins used war games to get operational commanders to think about the use of nuclear weapons, 504-505, 507-508; in the 1980s Train's company developed a war game for the Sixth Fleet, 508-510; conduct of global war games in the 1980s, 522-524

Warner, John W.
As Secretary of the Navy in the early 1970s, played a major role in the U.S.-Soviet Incidents at Sea agreements, 291-292, 296; had a role also in law of the sea negotiations, 297

Washington, USS (BB-56)
Made a summer cruise in the Atlantic in 1946 to train midshipmen, 37-40

Water Polo
Sport at the Naval Academy in various eras, 45

Watkins, Admiral James D., USN (USNA, 1949)
As CNO in 1982, asked Train to retire, 489-490; sought ways to get operational commanders to think about the use of nuclear weapons, 504-505, 507-508

Weather
Operations by the submarine Entemedor (SS-340) in the fog in the late 1950s, 87-88; difficulties refueling in the Mediterranean in heavy seas during the late 1960s, 190-192

Weisner, Admiral Maurice F., USN (USNA, 1941)
Promotion to CinCPac in the mid-1970s may have been held up by problems stemming from the evacuation of Saigon in 1975, 308-309

Wentworth, Brigadier General Richard D., USAF (USMA, 1929)
Served as secretary of the Joint Chiefs of Staff in the late 1950s, 77

Weschler, Rear Admiral Thomas R., USN (Ret.) (USNA, 1939)
Served in the late 1960s as program manager for the DX/DXG, which eventually became the Spruance (DD-963) class, 164-165, 196

Wheeler, General Earle G., USA (USMA, 1932)
Involved in an aborted visit to the White House in 1970, near the end of his tour as Chairman of the Joint Chiefs of Staff, 235-236

Whitmire, Lieutenant Commander Donald B., USN (USNA, 1947)
Commanded the submarine Salmon (SSR-573) in the early 1960s, 135, 139-140
"Whiz Kids"
Top-notch civilian officials who served in the Department of Defense under Secretary Robert McNamara in the 1960s, 146-147

Wilkinson, Commander Eugene P., USN
Excellent leader who served as the first commanding officer of the submarine Wahoo (SS-565) when she was commissioned in 1952, 62-67, 112; as Commander Submarine Division 102 in the late 1950s, 87-88

Willis A. Lee, USS (DL-4)
Near-collision with the destroyer Conyngham (DDG-17) following an underway replenishment in the late 1960s, 199-200; 1,200-pound steam plant created many problems, 201-202

Wilson, Lieutenant (j.g.) David Spencer (USNA, 1940)
On board the battleship Pennsylvania (BB-38) during the Japanese attack on Pearl Harbor in 1941, 18; at submarine school in 1943, 58-59; lost in the submarine Tullibee (SS-284) in 1944, 59

Women
Young Navy women encountered difficulties in the mid-1970s when assigned to overseas environments such as Italy because the women were unprepared for the problems caused by men, 380-381

Wood, Commander Burris D., Jr., USN (USNA, 1935)
Was not an eager ship handler while commanding the destroyer Harry E. Hubbard (DD-748) in the early 1950s, 54-55

Woodward, Rear Admiral Sandy, Royal Navy
Commander of the British fleet that fought in the 1982 Falklands War, 404-408, 412

Yarmolinsky, Adam
Defense Department official who planned a large-scale reorganization of the department in the 1960s, 158-159

Yokosuka, Japan
Piloting difficulties for the submarine Barbel (SS-580) in the port of Yokosuka in the early 1960s, 131; the Barbel was moored in one of the docks at the port during the Cuban Missile crisis in October 1962, 135; in the early 1960s, Train went drinking with Chaplain Jake Laboon, who then blessed the Barbel prior to a surveillance patrol, 427

Yom Kippur War (1973)
Led to a great concern by the United States about oil fuel supplies, 279-280, 288-289
Yugoslavia
As U.S. ambassador to Yugoslavia in the late 1970s, Lawrence Eagleburger differed with the Sixth Fleet over possible violation of Yugoslav airspace, 360

Zumwalt, Admiral Elmo R., Jr., USN (USNA, 1943)
Was interviewed by Vice Admiral Hyman Rickover for the nuclear power program in the late 1950s but declined, 142; did an excellent job as executive assistant for Secretary of the Navy Paul Nitze in the mid-1960s, 144-146, 149-150, 167-172; had the rare ability both to be creative and to manage programs, 145, 164, 174; innovations as CNO in the early 1970s, 169-170; created a palace guard when he was CNO rather than a real constituency, 176, 240-241; was effective in bringing new ships and weapons into the fleet, 176, 325; did not politick for the job of CNO in 1970, 237; relationship with Admiral Thomas Moorer, 237-238; was committed at one point to terminating Admiral Rickover, 238; as CNO in the early 1970s, focused on racial sensitivity and equal opportunity, 239, 379-380; shipbuilding programs as CNO, 239-240, 243; shuffled Train among various jobs in the early 1970s, 268-270; guidance on running the Systems Analysis Division of OpNav in 1973-74, 271, 273, 276, 287-288; interest in use of surface effect ships, 285-286; kept a detailed record of his work as CNO, 290; unenthusiastic about his JCS role, 323; in 1971 directed coat-and-tie uniforms for lower-grade enlisted personnel, a change that was rescinded in 1977 with the return to bellbottom trousers and jumpers, 378-379; Zumwalt's program of the early 1970s to home-port Sixth Fleet warships in Greece was not successful, 381-382