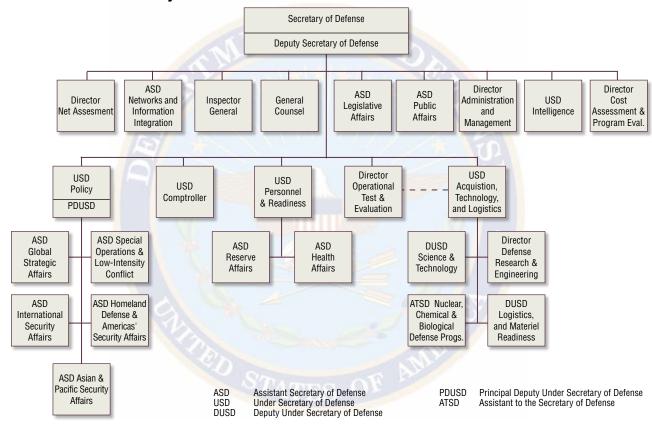
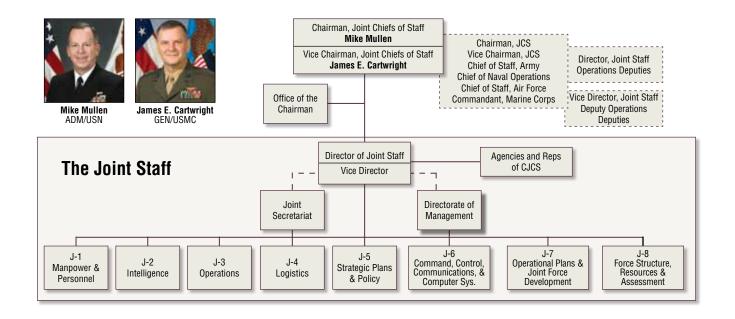
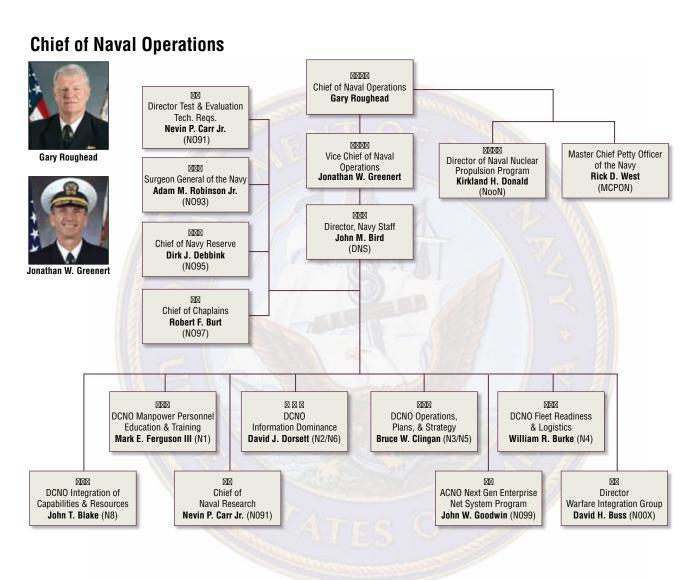
U.S. National Defense Command Structure Under Secretaries of Defense President National Security Council Secretary of Defense Ashton B. Carter Robert F. Hale Acquisition, Technology, Comptroller and Chief and Logistics Financial Officer and Logistics Robert M. Gates William J. Lynn III Secretary of Defense Deputy Secretary of Defense Chairman Joint Chiefs of Staff UNIFIED COMMANDS Michael G. Vickers Michèle Flournoy Clifford L. Stanley Personnel & Readiness Intelligence (Acting) Policy Joint Special European Central Southern Pacific Northern Strategic Transportation Forces Operations Command Command Command Command Command Command Command Command Command Raymond T. Odierno James G. Stavridis James N. Mattis Douglas Fraser Robert F. James A. Winnefeld Jr. Fric T. C. Robert "Bob" Kehler Duncan J. McNabb Willard Olson ADM/USN GEN/USMC GEN/USAF ADM/USN ADM/USN ADM/USN GEN/USAF GEN/USAF

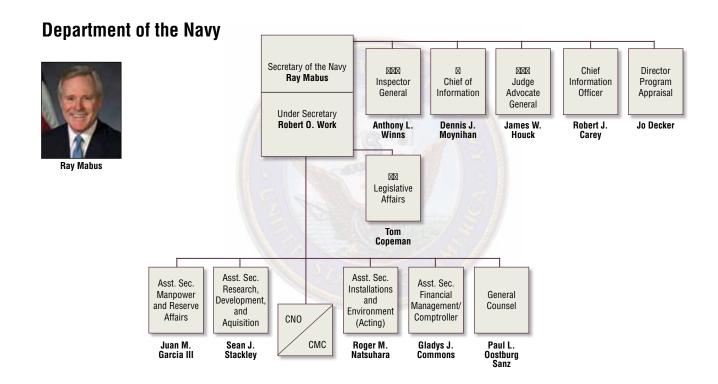
Office of the Secretary of Defense



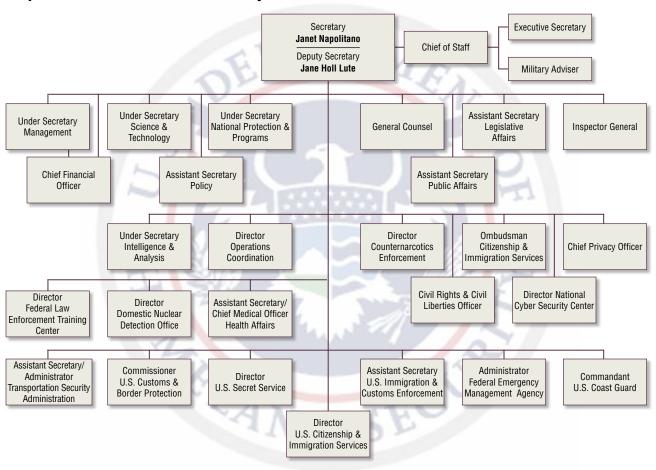
144 • May 2011 www.usni.org



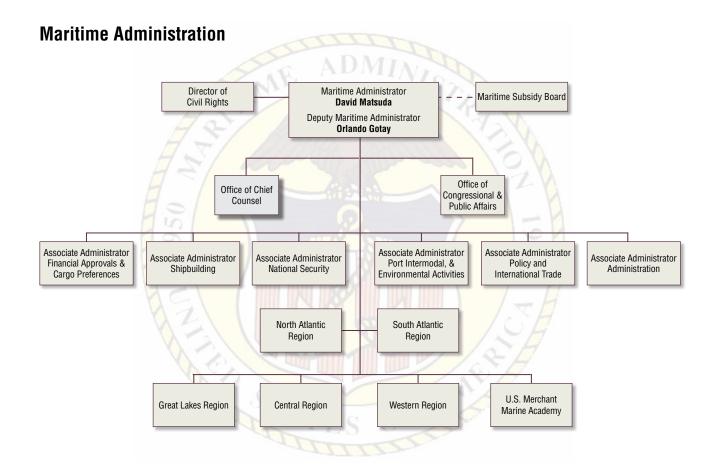




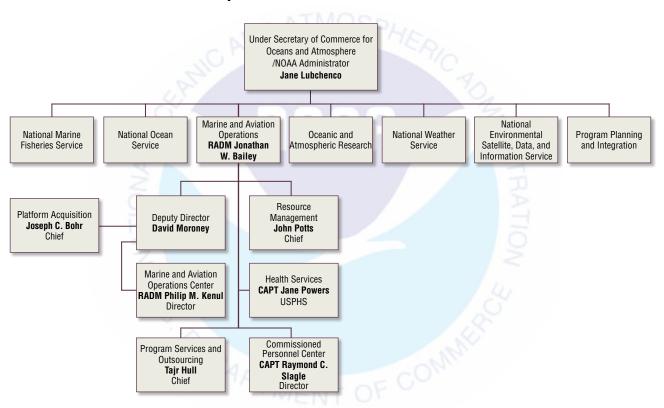
Department of Homeland Security



146 • May 2011 www.usni.org



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www.usni.org PROCEEDINGS • 147