Index to



A-4 (Skyhawk)

Miller convinces the Defense Department to keep authorizing the purchase of this aircraft during the Vietnam War even though McNamara felt it was obsolete, p. 447; flown from USS *Intrepid* in the Mediterranean in the early 1970s, p. 657.

A-6 (Intruder)

Vice Chief of Naval Operations Rivero acquaints himself with this aircraft, especially its radar system, at Miller's suggestion in the mid-1960s, pp. 436-438; use in Vietnam and advanced version worked on in mid-1960s, p. 463.

A-7 (Corsair)

Miller investigates pitch and spin problem with this aircraft in the late 1960s, pp. 563-567.

Air Force, U.S.

F-111A, pp. 471, 477, 480; involvement in Task Force Alfa project, p. 554; Miller attempts to influence aircraft procurement, pp. 554-555; Nineteenth Air Force under Second Fleet when part of Task Force 122, pp. 615-616, 624; needled Miller on unkempt appearance of sailors during the early 1970s, p. 696; possessive about strong position in Joint Strategic Target Planning Staff in the mid-1970s, pp. 746-747; Miller sees need for greater interaction with Navy in regard to nuclear planning, pp. 755-757.

Aircraft Carriers

Attack submarines as escorts, pp. 608-609; Zumwalt wants antisubmarine function aboard attack carriers, p. 612; USS Intrepid (CVS-11) passed off as an attack carrier in the Mediterranean in the early 1970s, pp. 657-658; see Nimitz-class Carriers.

Amphibious exercises

Joint task force exercise while Miller was Commander, Second Fleet in the early 1970s, p. 624; NATO exercise in the early 1970s, pp. 624, 642.

Amphibious force

Updated in Mediterranean during Miller's duty as Commander, Sixth Fleet in the early 1970s, pp. 642-643; racial troubles in Mediterranean in the early 1970s, pp. 706, 709-710.

Anti-submarine Warfare

Miller pushes unsuccessfully to have this come under Second Fleet in the early 1970s, p. 604; Miller puts emphasis on this aspect as Sixth Fleet commander in the early 1970s, pp. 609, 643-644, 646-650, 658; Zumwalt pushes to combine this role on attack submarines, p. 612; importance of Bermuda, pp. 621-622; importance of the Azores, p. 622; Kidd's emphasis on in the early 1970s, p. 645; deficiency of our ability in the Mediterranean in the early 1970s, pp. 644-645, 657-660.

Army, U. S.

Support of Zumwalt in the late 1960s, p. 551; opposition to Vietnamization, p. 551; 82nd Airborne at Fort Bragg under Commander, Second Fleet when part of Task Force 122, pp. 615-616, 624; Miller needled about unkempt appearance of sailors, pp. 616, 696; racial troubles in Germany in the early 1970s, p. 709.

Ashworth, Rear Admiral Frederick L., USN (USNA, 1933)
Opposition to F-111B leads to reassignment in the late 1960s, pp. 480-481, 507-508.

AV-8 (Harrier)

Introduced in Mediterranean in the mid-1960s, p. 464; Zumwalt pulls amphibious carrier away from Sixth Fleet to use as test platform for Harrier in the early 1970s, p. 677.

Bagley, Vice Admiral David H., USN (USNA, 1944)
As chief of the Bureau of Naval Personnel in the early 1970s upset about Miller's authorizing commanding officers in the Sixth Fleet to unload unsatisfactory crew members, pp. 704-706; sends leaders of racial troubles on USS Intrepid to other ships, pp. 721-722.

Bainbridge, Maryland

Undersecretary of the Navy Baldwin-instrumental in getting_nuclear power school moved to Orlando because of poor condition of Bainbridge facilities in the mid-1960s, p. 505.

Baird, Charles F.

Miller's assessment of this Navy undersecretary in the mid-1960s, p. 507.

Baldwin, Robert H.

Assessment of the Navy undersecretary in the mid-1960s, pp. 500-504, 506-507; interest in the Naval Academy, p. 504; moves nuclear power school from Bainbridge to Orlando, p. 505.

Bardshar, Vice Admiral Frederic A., USN (USNA, 1938) Electronics warfare expert ousted by Zumwalt in early 1970s, p. 611.

Barrow, Captain William B., Jr., USN (USNA, 1944)
While working on public information in the Navy Department in the late 1960s sparks Miller's interest in the Soviet Navy, pp. 579-580, 582.

Belknap, USS (CG-26)

Miller believes collision with John F. Kennedy in 1975 should have been avoided by regular practice of keeping small escorts farther away from carriers, p. 547.

Beling, Rear Admiral John K., USN Successful relations with Icelandic forces during duty there in the early 1970s, p. 631.

Bermuda

- Lessening importance as military outpost in the early 1970s, pp. 621-622.
- Bonesteel, General Charles H., III, USA (USMA, 1931)
 As U.S. commander in South Korea worked with Miller to set up electronic silence exercise in the late 1960s, pp. 539, 543, 54-91.
- Bringle, Vice Admiral William F., USN (USNA, 1937)
 Assessed by Miller as Seventh Fleet commander in the late
 1960s, p. 526; upset by perception of Seventh Fleet
 vulnerability to Soviet aircraft, p. 538; supports Miller in
 electronic warfare exercise off Korea in late 1960s, pp. 539,
 549.
- Cagle, Vice Admiral Malcolm W., USN (USNA, 1941)
 Appointed by Vice Chief of Naval Operations Rivero to study
 OP-05 (Deputy Chief of Naval Operations for Air) in the mid1960s, pp. 443-447; appointed by Rivero as head of Programs
 Section OP-51) in mid-1960s, pp. 448, 450; as Miller's
 replacement as Carrier Division Three moves division up to
 Korean waters after U.S. plane shot down by North Koreans in
 late 1960s, p. 561; follows Miller's lead with reorganization
 of naval air reserve when put in charge of training in early
 1970s, pp. 576-577; retires before request could be made by
 Zumwalt in 1974, p. 786.
- Calvert, Vice Admiral James F., USN (USNA, 1943)
 Pushed for emphasis on advanced degrees in the late 1960s, p. 517.
- Carrier Division Three
 Vietnam operations in the mid-1960s, pp. 522-524, 529;
 position in Task Force 77, p. 524; make-up of division, p. 525.
- Central Intelligence Agency (CIA)
 Miller arranges acquisition of several EP-3 aircraft fitted
 for electronic reconnaissance from the CIA in the mid-1960s,
 p. 546; CIA chief William Colby assessed by Miller as especially well informed on the Single Integrated Operational Plan
 (SIOP) in the early 1970s, pp. 760, 765-766.
- Chafee, John H.

 As Secretary of the Navy in the early 1970s concerned about negative publicity after a speech by Miller, p. 602.
- Chapman, General Leonard F., Jr., USMC
 As Marine Corps chief of staff in the mid-1960s argued with
 Vice Chief of Naval Operations Rivero about Marine Corps and
 Navy responsibilities, p. 430.
- Clifford, Rear Admiral William R., Jr., USN (USNA, 1948)

 Added to Sixth Fleet staff in the early 1970s to study antisubmarine warfare problem, pp. 643-644, 660.

- Coast Guard, U.S.
 - Cutters commanded by a naval aviator during Operation Market Time in the Vietnam War, pp. 459-460.
- Colby, William E.
 - As head of the Central Intelligence Agency assessed by Miller as well informed on nuclear plans, pp. 760, 765-766.
- Commander in Chief, Atlantic Fleet
 Miller feels command over-staffed, pp. 603, 607.
- Communications

With submarines in the Mediterranean in the early 1970s, pp. 654-656; with Soviet ships in the Mediterranean in the early 1970s, pp. 684-687, 690.

- Concerned Officers Movement
 - Group interested in greater responsibility for enlisted personnel sprang up around Norfolk in the early 1970s, pp. 600-602.
- Congressional hearings Fallacy regarding objectivity, pp. 494-495; see F-111B.
- Connolly, Vice Admiral Thomas F., USN (USNA, 1933)
 Miller assesses and recommends as head of OP-05 (Deputy Chief of Naval Operations for Air) in the mid-1960s, p. 451; backs deactivation of seaplanes in mid-1960s, p. 463; involvement with F-111B, pp. 478, 484, 486-488, 490-491, 493-494, 569.
- Cousins, Vice Admiral Ralph W., USN (USNA, 1937)
 As Commander, Task Force 77 in the late 1960s hesitant to let officers go ashore in Vietnam, p. 525; insistence on adherence to his standing orders when absent, p. 526; irritated by __Miller's suggestion regarding the number of nuclear submarines needed in the Mediterranean in the early 1970s, pp. 647-648.
- Cyprus

Friendliness of Greeks and Turks individually, p. 672; U.S. stays away to maintain strict neutrality in the early 1970s, p. 674.

- Davies, Rear Admiral Thomas D., USN (USNA, 1937)

 Miller assesses as Director, Office of Program Appraisal in the mid-1960s, p. 458.
- Davison, General Michael S., USA (USMA, 1939)

 Handling of racial troubles with the Seventh Army in Germany and assistance to Miller with similar problem in Sixth Fleet in the early 1970s, pp. 709, 723, 726.
- Defense Department

Interest in naval aviation problems in the mid-1960s, pp. 447-450; involvement with F-111, pp. 470-472, 491.

Detente

Miller's thoughts with regard to nuclear weapons and the exchange of technology, pp. 782-784.

Dixie Station

Area of carrier operation off Vietnam eliminated by Rivero in 1960s for lack of targets, pp. 535-536.

Drones

Operating from carrier Ranger during Vietnam War, pp. 533-534.

Duncan, Admiral Charles K., USN (USNA, 1933)

As Commander in Chief, Atlantic in the early 1970s supported Miller's selection as Commander, Second Fleet, p. 595; speculation on his selection by Zumwalt, p. 600; Miller's assessment of, pp. 600, 631; understanding of NATO needs, p. 606.

E-2 (Hawkeye)

Vice Chief of Naval Operations Rivero acquaints himself with this plane and its systems at Miller's urging in the mid-1960s, p. 435.

EC-121M

Plane shot down by the North Koreans about a month after electronic warfare exercise off Korean coast in 1968, p. 561.

Electronic warfare

Miller orchestrates exercise off Korea in the late 1960s in electronic silence, pp. 538-546.

Enthoven, Alain

Assistant Secretary of Defense in the mid-1960s conducts Defense Department study of tactical air capabilities, pp. 447-449; opinion on military participation in Defense Department studies, p. 449; involvement with F-111B, pp. 491-492, 509; Rivero's opinion of, p. 509; dealings with Comptroller Hitch, Defense Department, pp. 511-512.

EP-3 (Orion)

Miller considers acquisition of these planes fitted for electronic reconnaissance from the Central Intelligence Agency in the mid-1960s his best aircraft procurement, p. 546.

Exercises

Missile firing practice off Puerto Rico in the early 1970s, pp. 607-608; see North Atlantic Treaty Organization; Amphibious Exercises.

F-4 (Phantom)

Vice Chief of Naval Operations Rivero is briefed on this aircraft in Key West at Miller's suggestion in the mid-1960s, pp. 438-440.

F-14 (Tomcat)

Grumman Corporation dissatisfied with F-111 program offers unsolicited proposal for F-14 in the mid-1960s which is eventually adopted, pp. 478-482, 489.

F-111B (TFX)

Miller's assessment of controversial Navy-Air Force aircraft, pp. 469-492, 509.

Feightner, Captain Edward "Whitey," USN Involvement with F-111B in mid-1960s, pp. 480-481, 489-490.

Ford, Gerald R.

Interest in nuclear war plans and his responsibilities as vice president in the early 1970s, pp. 759-760, 765-768, 780.

Foster, John S.

While serving as Director of Defense Research and Engineering in the mid-1970s headed group formulating new Single Integrated Operational Plan (SIOP), pp. 770-771.

France

Receptiveness of the French Navy to NATO participation in the early 1970s, pp. 642, 689; Sixth Fleet exercise with French Foreign Legion in Corsica in the early 1970s, p. 667.

Frosch, Robert A.

As Assistant Secretary of the Navy (Research and Development) in the mid-1960s involvement with F-111B requirement hearings, pp. 484-485.

Geis, Rear Admiral Lawrence R., USN (USNA, 1939)
As head of public information in the Navy Department in the late 1960s sparks Miller's interest in Soviet Navy, pp. 579-580.

German Navy

Miller brings U.S. carrier in for NATO exercise in the early 1970s, p. 605.

Gillette, Rear Admiral Norman C., Jr., USN (USNA, 1936) Overworked as head of Plans and Requirements in OP-05 (Deputy Chief of Naval Operations for Air) in the mid-1960s, p. 448.

Greece

Relations with Turks during NATO exercises in the early 1970s, pp. 671-672; objection to black U.S. sailors coming ashore in the early 1970s, p. 696.

Grumman Corporation

Dissatisfied with F-111 program in the mid-1960s, offers unsolicited proposal for F-14 which is eventually adopted, pp. 478-482, 489.

Hebert, F. Edward

As Democratic representative from Louisiana in the early 1970s concerned with retaining the naval air facility in New Orleans, pp. 578-579.

Helicopters

Miller learns to fly as part of his study of naval aircraft requirements in the mid-1960s, pp. 467-469.

- Heyward, Vice Admiral Alexander S. "Sandy," Jr., USN (USNA,1930) Miller's personal assessment of as head of the Naval Aviation Training Command in the mid-1960s, pp. 466-467.
- Hilton, Captain Robert P., USN
 Tasked by Miller to collect as much information as possible about Soviet submarines in the Mediterranean in the early 1970s, pp. 650, 652, 654.
- Hitch, Charles J.

 As comptroller of the Defense Department in the mid-1960s, dealings with Enthoven, pp. 510-511.
- Holloway, Admiral James L., Jr., USN (USNA, 1919)
 Proponent of keeping civilian Navy Department officials in
 political roles only, pp. 455, 493; dinner party in his honor
 at Miller's quarters in Norfolk in early 1970s, pp. 637-638.
- Holloway, Admiral James L., III, USN (USNA, 1943)
 As Director of Strike Warfare in the mid-1960s pushes for getting Nimitz-class carriers in budget, p. 453; proponent of flexible response in regard to NATO commitment, p. 665; non-committal on question of Miller's retirement immediately after appointment as Chief of Naval Operations in 1974, pp. 787-788.
- House Armed Services Committee Hearings on F-111B in the mid-1960s, p. 490.
- Hyland, Admiral_ John J., USN (USNA, 1934)
 With Miller directed to study surface-to-air missile problem in Vietnam in the mid-1960s, pp. 497-500; speculation on firing as Commander in Chief, Pacific Fleet by Zumwalt in 1970, pp. 586-587, 593-594, 610, 733; presentation as Tail Hooker of the Year overshadowed by Zumwalt in the early 1970s, pp. 590-592.
- Iceland Importance to U.S. defense, pp. 622, 630-631.
- Ignatius, Paul R.
 Involvement with F-111B in the mid-1960s, pp. 482, 484-487,
 494.
- Incidents at Sea
 Soviet harassment of U.S. ships in the Mediterranean in the early 1970s, pp. 651-654, 690-691, 693-694; see *Pueblo*, USS (AGER-2).
- Intelligence
 During Vietnam War, pp. 533, 540.
- Interim Towed Array Sonar System (ITASS)
 Miller's assessment of this system's value to the anti-sub marine warfare effort in the Mediterranean in the early 1970s,
 pp. 658-659.

Israel

U.S. presence in the Mediterranean careful not to show favoritism to the Israelis in any way in the early 1970s, pp. 673-674

Italy

Participation in amphibious exercise with U.S. and Turkey in the early 1970s, pp. 669-670.

Japan

- U.S. concern over reaction to secrecy surrounding electronic silence exercise off Korea in the late 1960s, pp. 540, 545; quality of airplane repairs for the United States during the Vietnam war, pp. 555-556.
- Joint Strategic Target Planning Staff (JSTPS)
 Personnel on staff in the early 1970s, pp. 741, 745-750, 758;
 inter-service emphasis, pp. 755-757; status in 1973, p. 760;
 see Single Integrated Operational Plan (SIOP).
- Kauffman, Rear Admiral Draper L., USN (USNA, 1933)
 Assessed by Miller as head of the Office of Program Appraisal
 in the mid-1960s, pp. 453-454.
- Kidd, Vice Admiral Isaac C., Jr., USN (USNA, 1942)
 Fills Miller in on duties as administrative aide to Vice Chief of Naval Operations Rivero in 1964, p. 420; relationship with Miller and Zumwalt in mid-1960s, pp. 432, 506; speculation on anger at Hyland's speech on aviators as fleet commanders in 1970, p. 586; loyalty to Zumwalt, pp. 694-695; as Sixth Fleet commander in the early 1970s, pp. 586, 593, 642, 645.

Korea

- U.S. naval support during the late 1960s, p. 537; Miller stages operation off coast in electronic silence to prove that the Russians could be eluded in 1968, pp. 538-545; North Korean downing of U.S. plane in the early 1970s brings Carrier Division Three off shore, pp. 561-562, see USS *Pueblo* (AGER-2).
- Lacouture, Captain John E., USN (IJSNA, 1940)
 Assessed as member of group studying RA-5C aircraft in the mid-1960s, pp. 464-465.

Laird, Melvin R.

As Secretary of Defense in the early 1970s rejects Miller's suggestion of a joint U.S.-Soviet port visit to Yugoslavia because he felt it would upstage his planned meeting with a Soviet official, p. 689.

Lamoreaux, Captain Lewis S., USN Responsible for pushing F-14 program while stationed in OP-05 (Air Warfare) in the mid-1960s, p. 482.

Latin America

U.S. Navy exercises with in the early 1970s, p. 625.

Leadership/Authority

Miller puts strong emphasis on the importance of the commanding officer, pp. 649, 694, 697-708, 714-715; high visibility advantage of different uniforms for officers and petty officers, pp. 717-718; competence during racial incident on USS Intrepid in the early 1970s, pp. 717-718; Zumwalt's insistence on easy access detrimental to the chain of command, pp. 714, 733-735.

Marine Corps, U.S.

Resentment of Navy-instigated studies of Marine programs, pp. 456-457; introduction of the Harrier in the Mediterranean in the mid-1960s, p. 464; Marine in amphibious force in the Mediterranean in the early 1970s, pp. 643, 666-667; Miller diverts CH-53 helicopters from test program to aid victims of Tunisian flood in the early 1970s, pp. 677-678; racial troubles in amphibious ships, pp. 706, 709-710.

Market Time see Operation Market Time.

McBride, Brigadier General William P., USAF Involvement in McNamara's Task Force Alfa project in the mid-1960s, p. 554.

McCain, Admiral John S., Jr., USN (USNA, 1931)

Miller's dealings with McCain as Commander in Chief, Pacific in 1968, pp. 521-522; support of electronic silence exercise in the late 1960s, p. 540.

McDonald, Admiral David L., USN (USNA, 1928)
As Chief of Naval Operations in the mid-1960s assisted greatly by his vice chief Rivero, pp. 427, 429-430, 445; assessed by Miller, p. 433; wanted number of carriers maintained at fifteen, p. 452.

McNamara, Robert S.

As Secretary of Defense in the mid-1960s wanted to discontinue purchase of A-4s by the Navy because he felt they were obsolete, p. 447; pushes for reduction in number of aircraft carriers, p. 452; involvement with F-111B (TFX), pp. 470-472, 491; calls for activation of naval air reserve squadrons during Vietnam War, pp. 569-570.

Media coverage

Miller defends Z-Grams on Norfolk talk show as Commander, Second Fleet in the early 1970s, pp. 596-599; Norfolk press misconstrues Miller's remarks about officer responsibility, p. 602; coverage of the Sixth Fleet in the early 1970s, pp. 674-675; Miller unhappy with casual coverage of congressional hearings on first use of nuclear weapons, pp. 675-676; coverage of racial incidents in the early 1970s, pp. 709-710.

Meyer, General John C., USAF
Negative assessment of Zumwalt, p. 614; Miller's assessment
of, pp. 741, 747, 750-754; background as World War II and
Korean ace, pp. 741, 750-751; opinion of Chairman, Joint
Chiefs of Staff Moorer, pp. 754-755; as joint service
oriented, pp. 747, 757; approval of Miller's expanding
audience for briefing on nuclear war plans, p. 765; encourages
Miller to try for Chief of Naval Operations billet in 1974, p.
785.

- Michaelis, Vice Admiral Frederick H., USN (USNA, 1940) In 1969 political pressure applied to ensure his promotion, p. 567.
- Miller, Vice Admiral Gerald E., USN (USNA, 1942)
 As commanding officer, USS Franklin D. Roosevelt (CVA-42) in the mid-1960s, p. 418; administrative aide to Vice Chief of Naval Operations Rivero from 1964 to 1966, pp. 419-448, 453-455, 460, 496-500, 505; assists in Defense Department study of tactical air problems in 1966, pp. 449-450; Director, Aviation Plans Division, Office of the Chief of Naval Operations, 1966-1968, pp. 450-453, 457, 459-495, 512-516, 546; Commander, Carrier Division Three from 1968 to 1969, pp. 519549, 554, 557, 563-567; Assistant Deputy Chief of Naval Operations (Air) from 1969 to 1970, pp. 658-684, Commander, Second Fleet, 1970-1971, pp. 585-639; Commander, Sixth Fleet, 19711973, pp. 607, 623, 640-731; Deputy Director, Joint Strategic Target Planning Staff, 1973-1974, pp. 739-784; circumstances surrounding retirement in September 1974, pp. 786-788; freelance consultant work after retirement, pp. 765, 773, 788-793.
- Miller, Colonel Thomas H., USMC Future head of Marine Corps aviation pushes for Harrier in the 1960s, p. 464.
- Mining
 During Vietnam War, p. 536

Missiles

- Missile ranges
 Value of instrumented range in Puerto Rico, pp. 620-621; range at Vieques marks importance of island, pp. 620-621.
 - U.S. problem with surface-to-air missiles used by the North Vietnamese studied by Hyland and Miller in the mid-1960s, pp. 496-500, 528a; use of Shrike missile in Vietnam, pp. 529, 531; firing practice with Second Fleet off Puerto Rico in the early 1970s, pp. 607-608; question of whether cruise missiles counted in nuclear arms reduction talks, p. 780.
- Moorer, Admiral Thomas H., USN (USNA, 1933)
 As Chief of Naval Operations in the late 1960s involvement with_F-111B, pp. 484-485, 488; involvement with prisoner of

war issue, p. 559; as Chairman, Joint Chiefs of Staff in the early 1970s congratulates Miller on Operation Shape-up memo, p. 231; stresses importance of "freedom of mix" in arms reduction talks, p. 779.

Morocco

Maintained strict parity regarding Soviet and U.S. port visits in the early 1970s, p. 682.

Mount Whitney, USS (LCC-20)

Kew amphibious command ship sparks interest among NATO officers when introduced in the Mediterranean in the early 1970s, p. 667.

Music

Miller establishes rapport and raises morale through music as Second and Sixth Fleet commander, pp. 598-599, 715-716; Miller puts grand piano in his Second Fleet quarters in Norfolk for entertaining, pp. 635-638.

Naval Air Reserve

When McNamara decrees that several squadrons be activated for Vietnam and it is found that none are adequately prepared, Miller takes on the project of revamping the program, pp. 569-578.

Naval Air Test Center; Patuxent River, Maryland Test pilot views on F-111B, pp. 477-478.

Naval Aviation

Pushes for more personnel in the mid-1960s, p. 442; Miller acquaints his boss Rivero with various aspects of aviation in the mid-1960s, pp. 433-442; push to integrate aviation with surface training rejected by Rivero, p. 444; role in Vietnam War, pp. 556-557; see Naval Air Reserve; Tail Hook Reunion; Helicopters; Training, Air; A-4; A-6; A-7; AV-8; E-2; F-4; F-14; F-111B; P-3; EP-3; P-6M; RA-5; S-3; Seaplanes.

Naval Personnel

Miller authorizes commanding officers in the Sixth Fleet to unload unsatisfactory crew members in the early 1970s, pp. 703-704; see Racial problems; Z-Grams; Operation Shape-up.

Naval Reserve

see Naval Air Reserve.

Naval War College

Week-long NATO war game in the early 1970s simulated big battle in the Atlantic, pp. 606-607; Miller speaks at global strategy conference at Secretary of the Navy Warner's insistence in 1973, pp. 736-738.

Navy Tactical Data System

Miller attends school for in San Diego before assuming command of Carrier Division Three in the late 1960s, p. 520; use

during Vietnam War, pp. 527, 532; use during electronic warfare exercise off Korea in 1968, pp. 542, 546-547.

News Media

see Media Coverage.

Nimitz-class Carriers

Rear Admiral James L. Holloway, III, USN pushes for getting building funds in the OP-03 (Fleet Operations and Readiness) budget in the mid-1960s, p. 453.

Nitze, Paul H.

As Secretary of the Navy in the mid-1960s assessment of Vice Chief of Naval Operations Rivero, p. 427; interest in military as well as political aspects of his office, p. 456; helpfulness to Miller with analysts, pp. 465-466; involvement with F-111B, pp. 472-476; assessed by Miller, pp. 474, 503; relationship with Rivero, pp. 427, 507.

Nixon, Richard M.

Negligible difference in handling of Vietnam War when he became president in 1969, p. 560; handling of nuclear war discussions with the Russians in the mid-1970s, pp. 764, 769-771.

North Atlantic Treaty Organization (NATO)

As Commander, Second Fleet in corollary duty as Commander, Striking Fleet Atlantic, Miller brings U.S. carrier to Germany for exercise in the early 1970s, p. 605; amphibious exercises in the early 1970s, pp. 624, 642, 666-671; European member countries' feelings about U.S. presence, pp. 662-666; comradery enhanced during marine amphibious exercises, pp. 666-667, 670-671; Miller invites shadowing Soviet ship to join exercise in Aegean, pp. 689-690.

Norway

Participation with Miller in NATO exercise in the early 1970s, p. 606; importance of and hospitality to United States, pp. 631-632.

Nuclear Weapons

Used in U.S. negotiations in the early 1970s, pp. 764, 769-770, 780; U.S. strategy in the 1960s versus the 1970s, pp. 772-773, 776; Soviet strategy, pp. 773-776, 780; see Single Integrated Operational Plan (SIOP); Detente.

- OP-03 (Fleet Operations and Readiness).

 Possibility of annexing OP-05 (Air Warfare) studied by Miller and Cagle in the mid-1960s, p. 444; debate over number and type of carriers in the mid-1960s, pp. 452-453.
- OP-05 (Deputy Chief of Naval Operations, Air Warfare)
 Miller and Cagle appointed to study and make recommendations
 about this department in the mid-1960s, pp. 443-450, 452.
- OP-96 (Office of Systems Analysis)
 Importance in the mid-1960s to various departments within

Naval Operations, pp. 512-513.

Operation Market Time

Naval aviator commands Coast Guard cutters in this ongoing Vietnam operation, pp. 459-460.

Operation Shape-up

Miller and Sixth Fleet staff compose directive aimed at reinstituting discipline lost through Zumwalt's permissiveness in the early 1970s, pp. 729-732.

P-3 (Orion)

Replaces seaplanes in a squadron in the Philippines in the mid-1960s, p. 461; advanced version comes about in the mid-1960s, p. 469; used to communicate with nuclear attack submarines, p. 655.

P6M

Controversial jet seaplane axed by Chief of Naval Operations Burke in the early 1960s, p. 463.

Petersen, Rear Admiral Forrest S., USN (USNA, 1945) Involvement with F-111B requirement study in the mid-1960s, p. 474.

Polmar, Norman

Miller sparks the interest of this civilian in the Navy Department on the Soviet Navy to the enhancement of his goal of getting information out, pp. 583-584.

Preemption

Policy adopted by U.S. Navy off Vietnam in the late 1960s as a loose translation of stringent political restrictions, pp. 530-533; in nuclear weapon planning in the early 1970s, pp. 769, 773-774.

Prisoners of War

Attitude of Navy pilots towards P.O.W. situation during Vietnam War, pp. 557-560, 589.

Program Appraisal, Office of (OPA)

Delicate position between Secretary of the Navy and the Chief of Naval Operations with regard to OPA, pp. 453-458.

Pueblo, USS (AGER-2)

Seizure of this vessel by the North Koreans in January of 1968 is a factor in the decision to hold electronic warfare exercise off Korea in 1968, pp. 545-546, 561.

Puerto Rico

Missile firing practice by units of the Second Fleet in the early 1970s, pp. 607-608; value of Roosevelt Roads installation to United States, pp. 619-622.

RA-5 (Vigilante)

Vice Chief of Naval Operations Rivero is briefed on this aircraft in the mid-1960s, p. 440; Miller hesitantly pushes through the purchase of 46 of these reconnaissance planes and later regrets it, pp. 464-466; use in the Vietnam War, p. 528.

Racial problems

Black American sailors unpopular in Greece in the early 1970s, p. 696; racial troubles in the Sixth Fleet, pp. 706, 709-713, 715-722; Miller takes steps to improve situation, pp. 723-727; Hicks Subcommittee report on incidents, pp. 727-728.

Radar

Vice Chief of Naval Operations Rivero acquaints himself with aircraft radar in the mid-1960s, pp. 436-438; North Vietnamese surface-to-air missiles homed in on U.S. radiating radars in the mid-1960s, pp. 529-531.

Ramsey, Vice Admiral Paul H., USN (USNA, 1927)
Assessed by Miller as Deputy Chief of Naval Operations for Air in the mid-1960s, pp. 441, 448.

Reconnaissance see RA-5 (Vigilante).

Reserve

see Naval Air Reserve.

Ricketts, Admiral Claude V., USN (USNA, 1929)

Dies while serving as Vice Chief of Naval Operations in 1964, pp. 419-420; style as vice chief, pp. 424-425.

Rivero, Admiral Horacio, Jr., USN (USNA, 1931)
Replaces Admiral Ricketts as Vice Chief of Naval Operations in 1964, p. 419; Miller's assessment of, pp. 421, 427-428, 514; working relationship with Miller as _his assistant, pp. 421-448; assessed by others, p. 427; family background, p. 428; concern with aviation, pp. 433-447, 452, 460-461; relationship with Nitze, pp. 427, 507; reaction to Enthoven, p. 509; eliminates Dixie Station in the 1960s, pp. 535-536.

Rivers, L. Mendel

As head of the House Armed Services Committee in the mid-1960s involvement with F-111B, p. 490.

Rhodes Scholars

Enthoven's preoccupation with getting young military officers with this background for the Defense Department in the mid-1960s, pp. 511, 516.

Royal Navy

Miller maintains close relations through NATO role in the early 1970s, p. 606; participation in missile firing at Roosevelt Roads in the early 1970s, p. 621.

Russel, Rear Admiral Joseph W., USN (USNA, 1946)

Brought Polaris/Poseidon background to Joint Strategic Target
Planning as first intelligence officer on that staff in the

mid-1970s, pp. 746-747; Miller's assessment of, pp. 747-748; financial- responsibilities drive him from Navy, pp. 748-749; consultant to Defense Department, p. 749.

S-3 (Viking)

In order to get Chief of Naval Operations Zumwalt to approve this aircraft program in the early 1970s it was necessary for those admirals pushing it to go along with combining antisubmarine warfare on attack carriers, p. 612.

Schlesinger, James R.

As Secretary of Defense in the mid-1970s proponent of flexible response in regard to NATO commitments, p. 665; familiarity with nuclear warfare plans, pp. 743, 766-768, 769-771, 785; misquoted in press on speech regarding nuclear warfare planning, pp. 768-769.

Seaplanes

Vice Chief of Naval Operations Rivero gets negative assessment of value from squadron commanders in the Philippines in the mid-1960s, pp. 460-463.

Second Fleet

Nature of command and importance, pp. 603-604, 614, 622-623; Miller advocates combining with anti-submarine warfare forces, p. 604; as NATO command, pp. 604-607, 623, 634; as excellent preparation for Sixth Fleet command, pp. 603, 623, 632-633; as Commander, Joint Task Force 122, pp. 614-616, 624; social functions, pp. 629-630, 637.

Semmes, Vice Admiral Benedict J., Jr., USN (USNA, 1934)
Miller's regard for as chief of the Bureau of Naval Personnel in the mid-1960s, p. 419.

Senate Armed Services Committee

Hearings on F-111B in the mid-1960s, pp. 483-488, 494; Preparedness Subcommittee hearings on pilot shortage, p. 495.

Shinn, Vice Admiral Allen M., USN (USNA, 1932)
As Commander, Naval Air Force, Pacific Fleet in the late 1960s brought ice plant from California to the Camranh Bay area in Vietnam to help control sand, p. 555.

Ship repairs

Miller tries to give the crew of an old destroyer bound for the Persian Gulf enough time to fully repair their ship, but the Destroyer Commander rushes them along in the early 1970s, pp. 625-629.

Single Integrated Operational Plan (SIOP)
Virtually unchanged in 1973 from Miller's previous duty with
the Joint Strategic Target Planning Staff in the early 1960s,
pp. 742-743; Secretary of Defense Schlesinger familiarity with
plan, pp. 743, 766-768, 769-771, 785; weapons numbers, pp.
744-745; political interest in, pp. 759-760, 765-768, 780;
briefings to the Joint Chiefs of Staff and others in the early

1970s, pp. 761-766; new options formulated in the early 1970s, pp. 771-773.

Sixth Fleet

As commander in the early 1970s Miller puts more emphasis on corollary NATO duty as Commander, Strike Force South, pp. 623, 641-642; Miller's preparation for assuming command, pp. 640-641; operational aspects of fleet, p. 642; group of yeomen required on staff to keep up with citations triggered by Z-Gram, p. 695; Miller gives subordinate commanders latitude in planning exercises, pp. 702-703; Miller asked to debrief Joint Chiefs' staff, but not Navy staff, pp. 737-738.

Smith, Margaret Chase

As Republican senator from Maine involvement with F-111B in the mid-1960s, p. 483.

Sonar

see Interim Towed Array Sonar System.

Soviet Union

Perceived U.S. vulnerability to Badger aircraft in late 1960s, p. 538; reaction to U.S. exercise off Korea in 1968, pp. 544-546, 561; Miller makes a project out of informing groups on the Soviet Navy in the late 1960s, pp. 579-584; submarines in the Mediterranean in the early 1970s, pp. 644-647, 650-651, 654, 658; harassment of U.S. ships in Mediterranean in the early 1970s, pp. 651-654, 690-691, 693-694; communication with Russian submarines, p. 656; Anti-submarine warfare capabilities, p. 660; bases in North Africa in the early 1970s, p. 679; anecdotes about U.S. communications with Soviet ships in the early 1970s, pp. 684-687, 690; shadowing Russian vessel invited by Miller to join NATO operation in the Aegean in the early 1970s, p. 690; Miller exchanges gifts with Soviet admiral at Ethiopian Navy Day celebration, pp. 691-692; U.S. lack of knowledge of Soviet nuclear war objectives, pp. 773-776, 780; trustworthiness in arms negotiations, p. 781; U.S. mistake in not taking action against Russian intervention in Angola, p. 782; technological level compared to the U.S., pp. 783-784.

Spain

Miller visits in his Sixth Fleet commander role instead of his NATO role he used elsewhere in the early 1970s, p. 642; Sixth Fleet amphibious exercises, p. 667; ports favored by U.S. sailors, p. 708.

Spangenberg, George A.

Involvement with F-111B requirement study in the mid-1960s, pp. 480-481.

State Department

Involvement in electronic warfare exercise off Korea in 1968, p. 560.

Stennis, John C.

As member of Senate Armed Forces Committee in the mid-1960s involvement with F-111B, pp. 483-488.

Strategic Air Command (SAC)

Concentration of Naval Academy graduates on staff in the 1970s, p. 754; dual role of many Air Force officers between SAC and the Joint Strategic Target Planning Staff (JSTPS), p. 758; see Single Integrated Operational Plan (SIOP); Joint Strategic Target Planning Staff (JSTPS)

Strategic Arms Limitation Talks (SALT)

Miller objects to the lack of interest by those involved in SALT towards the Single Integrated Operational Plan (SIOP) and other Joint Strategic Target Planning Staff work, pp. 778-781.

Submarines

Miller influenced as Second Fleet commander in the early 1970s to utilize attack submarines as carrier escorts, pp. 608-609; Miller pushes submarine programs as Second Fleet commander, p. 609; phasing out of diesel subs in the Sixth Fleet in the early 1970s, pp. 643, 657; problem of Soviet subs in Mediterranean studied in the early 1970s, pp. 644-647, 650-651, 654; Miller and Zumwalt push for more nuclear attack subs in the Mediterranean, p. 647; Miller gives submarine skippers latitude to take initiatives while underway in the Mediterranean, pp. 648-649.

Tail Hook Reunion

Zumwalt's popularity at annual social event in the early 1970s, pp. 487-492.

Task Force 77

Operations in the Pacific during the Vietnam War, pp. 522-526.

Task Force Alfa

Miller assesses McNamara's idea of the use of an electronic barrier in Vietnam, pp. 553-554.

Training, Air

Rivero wants to keep air training separate from surface, p. 444; modernization studied in the mid-1960s, pp. 466-467.

Tunisia

Miller sends helicopters to aid victims of flood in the early 1970s, pp. 677-678; as pro-West country, the U.S. supports only marginally, pp. 679-683.

Turkey

Well-trained but poorly equipped member of NATO, pp. 667-668; interest in amphibious operations, and participation in joint exercises with U.S. and Italy in the early 1970s, pp. 668-671; relations with Greeks during NATO exercises in the early 1970s, pp. 671-673.

Vice Chief of Naval Operations

Admiral Rivero's approach to this position in the mid-1960s, pp. 421-427; Admiral Ricketts' method of operation in the early 1960s, pp. 424-425.

Vieques

Political repercussions of military use of this island in the early 1970s, p. 620.

Vietnam War

Navy fights to hold onto A-4s for their value in war effort after McNamara declares them obsolete, p. 447; Navy aviator takes command of Coast Guard cutters during Operation Market Time, pp. 459-469; carrier operations in the mid-1960s, pp. 522-524, 529; U.S.-placed restrictions on bombing, pp. 527-528a, 560; Vietnamization, pp. 551-552; Miller's thoughts on U.S. efforts from a post-war stance, pp. 552-553, 556, 562; naval aviators' participation in, pp. 556-557; Camranh Bay construction, p. 555; see Missiles; Task Force Alfa; Prisoners of War.

Vietnamization (

Zumwalt a strong supporter of, pp. 551-552.

War Games

see Naval War College.

Warner, John W.

As Secretary of the Navy in the early 1970s shown videotape of Soviet harassment in the Mediterranean and takes it to Moscow for leverage in talks, pp. 652-655; insists on Miller's participation in global strategy conference at Naval War College in 1973, pp. 736-739; Miller's opinion of, p. 785.

Weinel, Rear Admiral John P., USN (USNA, 1939)
As Commander, Carrier Division Three in the mid-1960s, pp.
520, 522; relationship with Commander, Strategic Air Command
Meyer, p. 755.

Whiz Kids

Recruitment of bright young officers and civilians into the Defense Department in the 1960s, pp. 511-512, 515-517.

Wilkinson, Vice Admiral Eugene P., USN
As Commander, Submarine Force, Atlantic in the early 1970s
worked with Miller as both Second and Sixth Fleet commander to
push submarine programs, p. 609; negative characterization of
Zumwalt, p. 613.

Yuqoslavia

Maintained strict parity with regard to U.S. and Soviet ship visits in the early 1970s, pp. 682, 688; Miller suggestion of a joint U.S.-Soviet port visit is greeted with enthusiasm from Yugoslavs but rejected by the U.S. Defense Department, pp.

688-689.

Z-Grams

On uniforms, pp. 595-596, 602, 616, 696-697, 706; on haircuts and beards, pp. 596-597; negative effect on morale, pp. 616, 694; on awards and citations, pp. 695-696; on crew quality, pp. 704, 712-713.

Zumwalt, Admiral Elmo R., Jr., USN (USNA, 1943) Relationship with Kidd and Miller as assistant to Secretary of the Navy Nitze in the mid-1960s, pp. 432, 506; lack of ship commands detrimental to his outlook, pp. 473, 716; involvement with F-111B, pp. 473-474, 476-477, 488; conducts study on fighter planes before start of F-14 program in mid-1960s, pp. 480, 489; Miller's evaluation of, pp. 518-519, 592, 594, 599, 713-714, 716-717; riverine warfare duty in Vietnam in late 1960s, pp. 519, 525, 549; promoter of Vietnamization, p. 551; belief that fleets do not have to be commanded necessarily by aviators, p. 585; popularity with young aviators at Tail Hook Reunion, pp. 588-592; speculation on firing of Hyland in 1970, pp. 586-587, 593-594, 610, 733; felt aviation and submarine communities had too much power, p. 610; gives Miller weak justification for promotion of questionable flag officer, pp. 610-611; method of promotions and retirements, pp. 611, 787; puts admirals on six-month probation, pp. 612-613, 729; criticisms of, pp. 613-619, _694-698, 711-612, 714-715, 723; proponent of sea control ship, p. 677; criticizes flag officers in press, p. 709; ship visit style, pp. 713-715; negative impact on chain of command, pp. 741, 733-735; no tangible reaction to Operation Shape-up but sends Miller to step-down billet, pp. 732, 739-740; sends letter requesting Miller's retirement in 1974, p. 786.